

FY2009 (6/08-5/09) Results Explanatory Meeting July 23, 2009

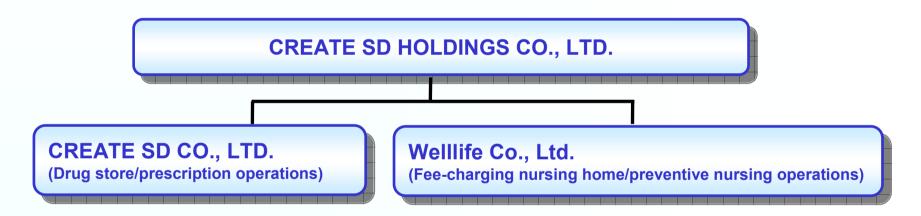
The earnings forecasts appearing in this material are based on the business environment at the present time, and there is the possibility that actual earnings may differ from forecasts for various reasons. Furthermore, only inquiries in Japanese are handled. Inquiries should be direct to Mr. Nakaura or Mr. Ohno (045-979-3711) in the Corporate Planning Office.



#### Transfer to a holding company system

When creating consolidated financial statements for the fiscal year, figures for the following period for each company were used:

- CREATE SD CO., LTD. June 2008 through May 2009
- CREATE SD HOLDINGS CO., LTD. March through May 2009
- Welllife Co., Ltd. Only the balance sheet figures (as of March 2009)



March 1, 2009: Create SD was transformed into a wholly-owned subsidiary through a stock swap

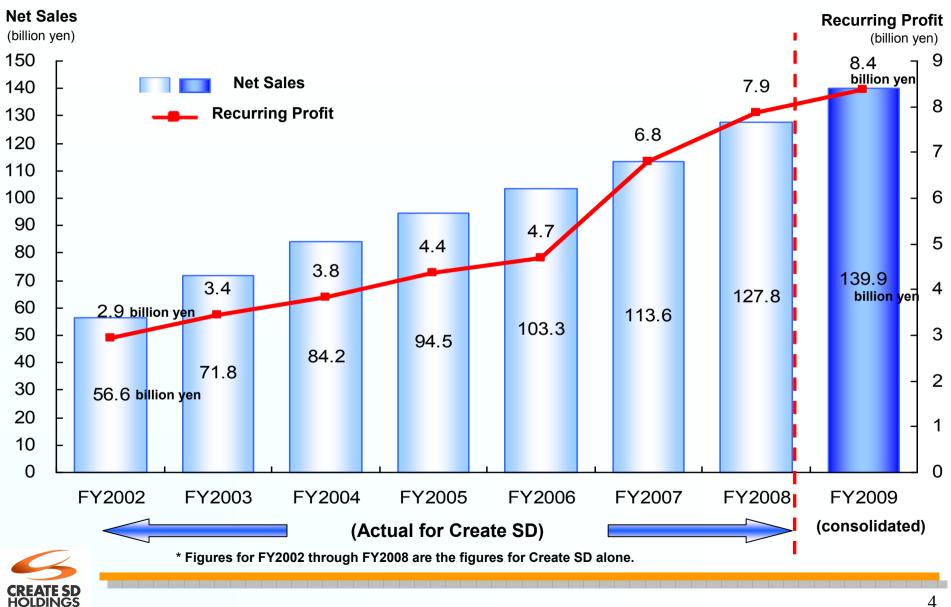
April 3, 2009: Welllife was transformed into a wholly-owned subsidiary



# FY2009 Consolidated results



#### Achieved 8 straight years of increased sales and profits



## 1. FY2009 Consolidated Profit and Loss Statement

	FY2008 (Create SD)		FY2009 (consolidated)					
	(million yen)	Share (%)	(million yen)	Share (%)	YoY Change (%)	% of Projection (%)		
Net sales	127,817	100.0	139,932	100.0	109.5	98.5		
Gross Profit	33,189	26.0	37,269	26.6	112.3	101.3		
SG&A Expenses	25,457	20.0	29,094	20.8	114.3	101.5		
<b>Operating Profit</b>	7,732	6.0	8,175	5.8	105.7	100.7		
Recurring Profit	7,860	6.1	8,396	6.0	106.8	101.2		
Net Profit	4,260	3.3	4,510	3.2	105.9	103.4		

\* The consolidated P/L statement was created by consolidating Create SD's P/L statement for the full fiscal year (June 1, 2008 – May 31, 2009) with Create SD Holding's P/L statement from when the stock swap was executed (March 1, 2009–May 31, 2009).



# 2. FY2009 Consolidated Balance Sheet

			(million yen)	Main causes for the change
	FY2008 (Create SD)	FY2008 (consolidated)	Change	Total assets: Products +1,049 million yen
Total assets	46,162	53,560	+7,398.	Fixed assets +3,696 million yen
Current assets	26,952	30,654	+3,701	Total liabilities:
Fixed assets	19,209	22,906	+3,696	Accounts payable +1,652 million yen
Total liabilities	23,771	27,376	+3,604	
Current liabilities	22,647	24,811	+2,164	Net assets: Dividends -710 million yen Net profit 4,510 million yen
Fixed liabilities	1,124	2,564	+1,440	
Net assets	22,390	26,184	+3,793	
Total liabilities and net assets	46,162	53,560	+7,398	Capital ratio of 48.9% Reference: Capital ratio for Create SD was 48.5% for FY2008

\* The consolidated BS was created by consolidating Create SD's BS as of May 31, 2009, Create SD Holding's balance sheet as of May 31, 2009, and Welllife's balance sheet as of March 31, 2009.



# 3. FY2009 Consolidated Statement of Cash Flows

			(million ye	en) Major items
	FY2008 (Create SD)	FY2009 (consolidated)	Change	Net income before taxes 7,956 million yen     Depreciation 1,862 million yen     Corporate taxes paid 3,909 million yen
Cash flow from operating activities	5,508	6,013	+505	In connection with the opening of 32 new stores:
Cash flow from investing activities	-3,955	- 4,183	- 228	<ul> <li>Purchase of fixed tangible assets 2,808 million yen</li> <li>Joint loans for construction 817 million yen</li> </ul>
Cash flow from financing activities	- 601	- 768	- 167	
Change in cash and cash equivalents	951	1,061	+ 110	Repayment of long-term loans 51 million yen     Dividends 710 million yen
Opening balance of cash and cash equivalents	10,304	11,255	+ 951	
Closing balance of cash and cash equivalents	11,255	12,317	+1,061	

\* The consolidated statement of cash flows was created by consolidating Create SD's statement of cash flows for the full fiscal year (June 1, 2008 – May 31, 2009), Create SD Holdings' statement of cash flows from when the stock swap was executed (March 1, 2009 – May 31, 2009), and Welllife's cash and cash equivalents as of March 31, 2009.

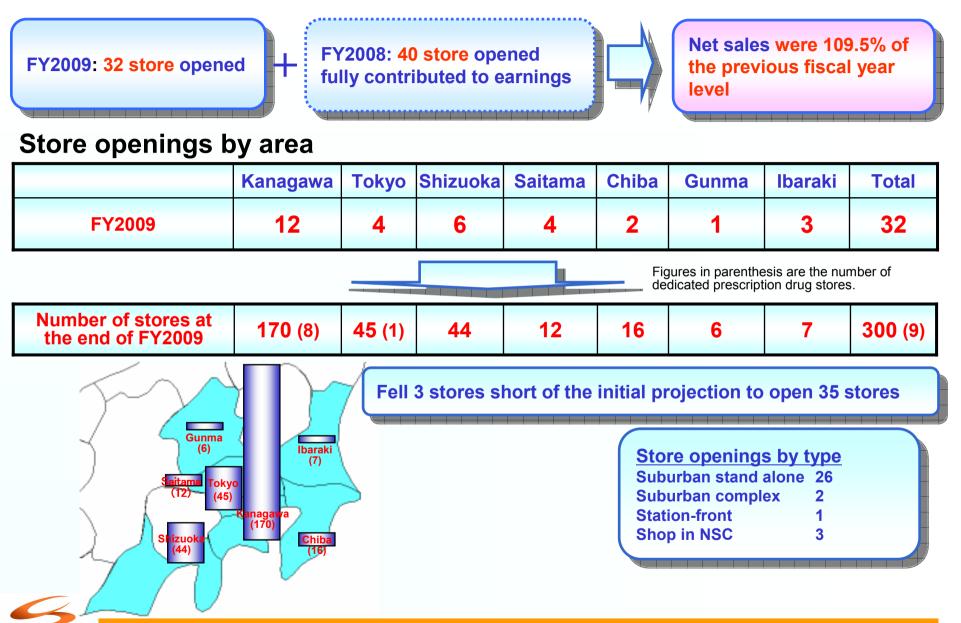


# Results for the drugstore business



# 1. Store openings

**CREALE SD** HOLDINGS



# 2. Sales by segment

Gross profit margin rose 0.6 percentage points to 26.6% YoY as a result of a decline in the cost of goods purchased and the concentrated marketing of products with high margins.

#### Medical and Health Products +1.3 pt YOY (39.1→40.4%)

Net sales rose 11.1% and gross profit margin increased 1.3 percentage points as the products to combat influenza and cold sold well in winter, as well as the products to combat swine flu in April and May.

#### <u>Cosmetics</u> +2.2 pt YOY (28.0→30.2%)

Gross profit margin increased 2.2 percentage points as the share of products without a manufacturer's recommended price printed on the packaging rose and the share of private brand (PB) products and their profit margins increased.

#### Food Products -0.7 pt YOY (17.7→16.9%)

Net sales rose 12.2% even though the gross profit margin shrank 0.7 percentage points due to hikes in the cost of goods purchased and lowered selling prices.

#### Daily Products +1.2 pt YOY (24.2→25.4%)

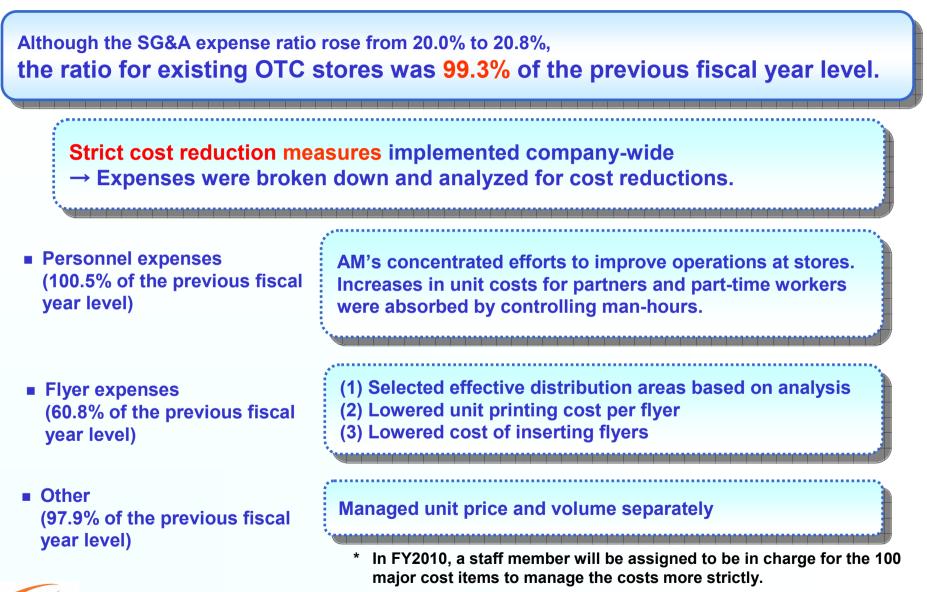
The price of goods purchased (paper products) declined after increasing during the previous fiscal year.

	FY2009			Gross Profit Margin					
	Net sales (million yen)	Share (%)	YoY Change (%)	%	YoY Change (percentage points)				
Medical and Health Products	32,708	23.4	111.1	40.4	+1.3	Trends in	PB produ	u <mark>cts</mark> (com	pany-wide)
Cosmetics	24,899	17.8	106.3	30.2	+2.2		Volume	Net sales	Share of
Food Products	42,337	30.2	112.2	16.9	-0.7		(SKU)	(million yen)	sales
Daily Products	26,817	19.2	107.8	25.4	+1.2	FY 2007	653	11,792	10.7%
-	,					FY 2008	731	13,487	10.9%
Other	13,168	9.4	106.7	19.4	-0.3		720	14 202	10.6%
Total	139,932	100.0	109.5	26.6	+0.6	FY 2009	720	14,302	10.6%



"Other" includes items such as baby products, clothing, pet products, gardening products, and film development services.

### 3. Efforts to reduce costs (1)





# 3. Efforts to reduce costs (2)

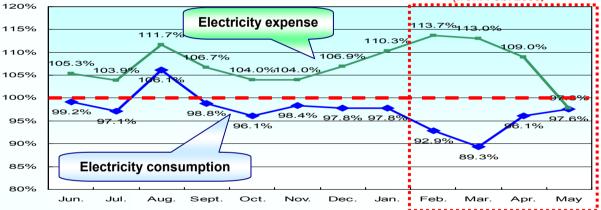
#### Example 1) Utility expenses (electricity)

The benefits of efforts were made visible by keeping track of and managing electricity consumption.

Although the increase in the unit price, expenses were <u>reduced by around 23</u> <u>million yen</u>.

\* Actual for February – May 2009

Yearly Changes in Electricity Consumption and Expense (existing stores) Start of efforts (from Feb. 2009)



#### Example 2) Packaging expenses (plastic bags)

Promotion of efforts to have customers use their own shopping bags Percentage of customers using their own shopping bags rose to 9.7% as of May 2009, <u>reducing</u> <u>annual costs by around 14 million yen</u>

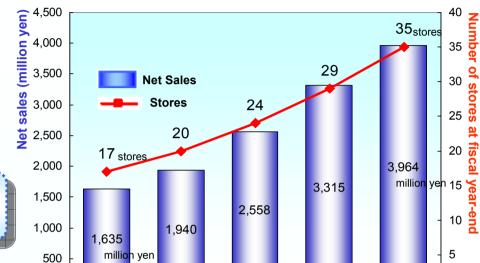
 $CO_2$  emissions were reduced 515,000 L from reduced electricity consumption and 50 million L from reduced use of plastic bags.



# 4. Prescription Division

Seven new pharmacies (in-store type) were opened \* Net increase of six pharmacies since one (in-store type) was closed 35 stores at the end of FY2009 Dedicated prescription drug stores: 9

- Open them in a core store for each area
- Cooperate with nursing facilities to provide instructions on medication during the home visit



FY2007

#### Net Sales and Number of Stores for Prescription Division





0

FY2005

FY2006



FY2008

FY2009



#### 5. Welllife Co., Ltd.



1. Company name	Welllife Co., Ltd.	
2. Main operations	Operation and management of fee-charging nursing	
	homes	
3. Business locations	(1) Well Heime Tokyo – fee-charging nursing home	
	(2) Well Heime Hachiouji – fee-charging nursing home	
	(3) SALON DAY Well Heime – day-care facility	
4. Employees	58 (as of March 31, 2009)	
5. Capital	338 million yen	

#### Net sales for the last two years

	FY2008	FY2009
Net Sales	749 million yen	740 million yen

(fiscal year-end: March 31)





# FY2010 Projections



## FY2010 Forecasts (consolidated)

#### Achieve 9 straight years of increased sales and profits

FY2009 (actual) FY2010 (forecasts) YoY Change (million yen) Share (%) (million yen) Share (%) (%) **Net Sales** 100.0 139,932 148,400 100.0 106.1 27.1 **Gross Profit** 37,269 40,173 26.6 107.8 31,548 SG&A Expenses 29,094 21.3 20.8 108.4 **Operating Profit** 5.8 8,175 8,620 5.8 105.4 **Recurring Profit** 6.0 8,396 8,950 6.0 106.6 3.1 **Net Profit** 4,510 4,570 3.2 101.3 **Capital Expenditures** 3,600 million yen (YoY change: 79.1%) **Depreciation Expense** 2,140 million yen (YoY change: 114.9%)



# Projections for the drugstore business



### 1. Growth strategy for the drug store operations



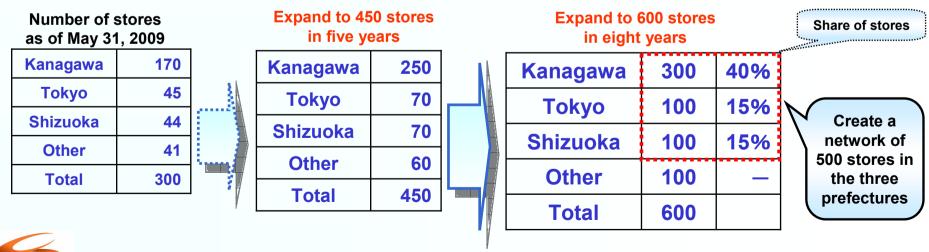
Maintain the largest share of suburban stores in the three prefectures.

Create SD's share of stores by prefecture for FY2008

	Kanagawa	Tokyo	Shizuoka	Total
Share of stores	32%	8%	13%	18%
Ranking	No. 1	No. 4	No. 4	•No. 1+

Source: 2009 HCI Drugstore Business Statistics

Continue to open mainly the suburban drug stores with an area of 200–300 *tsubo* (1 *tsubo*  $\approx$  3.3m<sup>2</sup>)





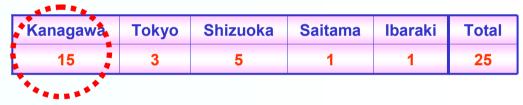
# 2. Restrain store openings for two years and focus on invigorating existing stores

Work to further strengthen earnings structure, and then...
 → Accelerate once again when pharmacy students start graduating from the six-year program (April 2012)



- Open stores by carefully selecting quality stores.
- Enhance operations in existing dominant areas, particularly in Kanagawa

Projected store openings for FY2010



Store closings: 4

Mainly the stores whose contracts will expire

Number of stores as of May 31, 2010 (projection)

Kanagawa	Tokyo	Shizuoka	Saitama	Chiba	Gunma	Ibaraki	Total
183 (8)	47 (1)	49	13	15	6	8	321 (9)



# 3. Measures to invigorate existing stores

contests

- **1. Attract more customers by lowering selling prices** Expect intensified competition with other types of stores such as GMS and SM. Maintain price advantage by lowering the selling prices of frequently-purchased products Budget-Pleasing Sales
   Sorry-If-Sold-Out Sales
   Limited Time Specials 2. Attract more customers by improving convenience Improve customer satisfaction by researching and analyzing ever-changing customer needs • Expand the line-up of product categories to enhance Introduce new product categories attractive to customers Introduce new convenient services In addition, **Invigorate** sales floor development by conducting various sales
  - \* This will also lead to improved employee skills.



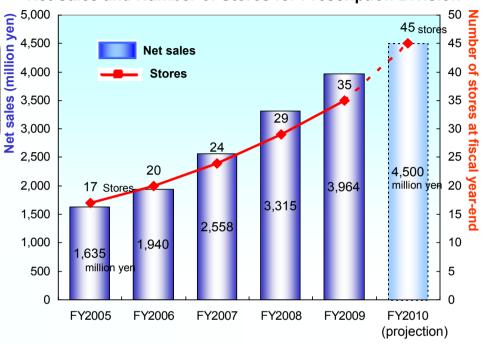
# 4. Prescription Division

#### **Prescription operations**

New store openings 10 new stores, mainly the in-store pharmacies \* 45 stores at fiscal year-end (projection)

Strengthen efforts related to providing instructions on medication during the home visit

- Tie up with additional 7 nursing care facilities (expand to a total of 17)
- Team up with doctors, nurses, and nursing care staff to support residents
- Meet the demand for prescriptions from nursing care facilities at in-store pharmacies
  - $\rightarrow$  Aim to improve profitability









#### Net Sales and Number of Stores for Prescription Division

# 5. Fee-charging Nursing Home Division

1. Develop the day-care facility SALON DAY Well Heime

- A new type of day-care facility to provide both a place for communication among visitors and preventive nursing through rehabilitative training
- Examine specific actions for increasing these facilities, and also consider opening them in drug stores
- 2. Make use of the group's capabilities and improve services for residents at nursing homes
  - Further improve the satisfaction of residents in cooperation with Create SD's pharmacists and nutritionists
  - Provide nursing care and daily products from Create SD



